



Invitation to Fondazione Milano Cortina 2026 Consultation for Temporary Infrastructure Works (“Consultation”)

Fondazione Milano Cortina 2026 (“**Fondazione**”) is pleased to announce the forthcoming Consultation aimed to identify a suitable subject to be entrusted, as general contractor, with the preparation, equipping, installation of temporary infrastructure, maintenance and restoration, as will be better specified in the specification of the Consultation, (“**Works**”) of the Venues hosting the XXV Winter Olympics and Winter Paralympics Games 2026 (the “**Games**”). The Consultation is not subject to the Italian Public Contracts Code as Fondazione is a private legal entity and for this reason does not assume the role of a Public Law Body or Contracting Authority or Public Administration.

Fondazione is seeking experienced and qualified suppliers in the execution of the Works, with a proven track record of reliability in major multi-sport and/or cultural events, who will contribute to the success of the Games.

Scope of Works

The scope of work will include design, construction and removal activities of all temporary infrastructure Venues, including (but not limited to):

- Competition Venues;
- Training Venues;
- Media and broadcast facilities;
- Spectator facilities;
- Security facilities;
- Administrative/Operations facilities.

The delivery of such Venues consists of design and installation of all temporary infrastructure, including (but not limited to):

- Tents and cabins;
- Barriers and fencing;
- Bleachers, seating, grandstands and scaffoldings;
- Special projects, such as the TV studios;
- Lighting and rigging;
- Containment and small power distribution;
- Plumbing and sanitation systems;
- Coordination onsite, including also Fondazione sub-contractors;
- Coordination onsite of third parties typical of such environment, such as the Media right-holders, International federations and Olympic Broadcast Services, etc.

Certain Venues might need small works to be run during the transition between the Olympic and the Paralympic event. It is also foreseen maintenance of all temporary infrastructure during the Games. Certain Venues might host test events aimed to ascertain that the infrastructure is ready for the Olympic / Paralympic main event.

Territorial Scope

The Games consist of 116 events across 8 sports, while the Winter Paralympics Games consist of 79 events within 6 sports, all to be conducted across 14 competition Venues and approximately 7 non-competition Venues (referred to as "Venues") as per the Masterplan.

The territorial scope covers the regions of Lombardy, Veneto, and Trentino-Alto Adige in particular the Olympic and Paralympic Venues in the cities of Milan, Assago, Rho, Cortina, Verona, Livigno, Bormio, Valdisotto, Anterselva, Tesero, and Predazzo.

Distributed events like the Games, where venues are spread across a large geographical area, present a significant challenge for the general contractor. The infrastructure must be carefully planned and constructed to ensure that it is all in place and working properly when needed by each function, as described in the technical documentation which will be made available at the beginning of the consultation phase.

One of the most important aspects of the infrastructure is the Venues. These must be built to meet the specific requirements of each sport, and they must be able to withstand the harsh winter weather conditions. In addition, the Venues must be accessible to athletes and spectators from around the world.

Constructing Olympic Venues in mountainous terrain presents unique challenges due to unpredictable weather conditions and difficult transportation logistics. The general contractor must take into account:

- Unpredictable weather conditions: mountain weather can change rapidly and dramatically, making it difficult to plan and execute construction activities.
- Difficult transportation logistics: transporting materials and equipment to mountainous sites can be challenging and expensive. This is due to the narrow, winding roads, steep grades, and long distances involved;
- Environmental concerns: construction in mountainous areas can have a significant impact on the environment. It is important to carefully plan and execute construction activities to minimize impacts to the ecosystem.

By carefully considering these challenges, it is possible to successfully construct Olympic Venues in mountainous terrain. However, it is important to be prepared for the unexpected and to have a flexible plan in place.

The Scope of Works, detailed for each Venue, is included inside the technical documentation which will be made available at the beginning of the consultation phase, and consists of:

- Technical specifications;
- Technical reports;
- Bill of Quantities;
- Venue Design Book (covering both architectural and engineering aspects of the delivery);
- Works schedule.

Commodities

The greatest part of the general contractor's delivery consists of commodities; such word refers to all standard structures or components of temporary nature that are required to be installed at the Olympic Venues. These commodities encompass various infrastructural elements essential for the successful hosting of the Olympic events, including but not limited to:

- Seatings;
- Grandstands;
- Tents;
- Cabins;
- Sea containers;
- Scaffoldings.

The term "commodities" encapsulates a wide array of temporary structures and facilities that collectively contribute to the operational and logistical aspects of the Olympic

Venues, ensuring they meet the rigorous standards and requirements set forth by the Olympic governing bodies. It is then understood that it is part of the scope of works of the general contractor to deliver (through a design and build approach) the whole Venue, including the commodities and the utilities infrastructure needed for their functionality (water infrastructures, containment, internal distribution of small electricity, etc.).

Acceptance criteria

The Company (or Temporary Group of Companies), in order to participate in the consultation, must adhere to the following criteria:

- The average semi-annual turnover in the years 2021, 2022, and 2023 must exceed €30 million, with at least 50% of this turnover coming from events;
- The average number of employees over the last 3 years has to consist of at least 80 individuals.

Will be allowed to participate in the Consultation only those Companies (or Temporary Group of Companies) that meet both of the mandatory requirements specified above, it being understood that Fondazione shall in any case have the right to refuse admission to the Consultation to any Company (or Temporary Group of Companies) at its sole discretion, and they shall not be entitled to make any claim, demand and/or expectation, whatsoever.

The Company (or Temporary Group of Companies) interested in participating in the Consultation is requested to send the following documents to the email address vdo@milanocortina2026.org, no later than **May 24th, 2024**:

- The present document duly signed;
- A brief self-declaration attesting both aspects above and related documentation (i.e. audited financial statements, details of the 50% of revenues coming from events and organograms of the past three years).

Declaration

The Company (or Temporary Group of Companies) interested in participating in the Consultation hereby declares that it has acknowledged the terms and conditions of this invitation and that the information provided are true and complete to the best of its knowledge and belief, and it has not made any false or fraudulent statements, nor any suppression or concealment of facts.

Name: -----
(Authorized representative of the company)

Role: -----

Sign: -----

Date: -----